

The 2005 Trilateral Commission Membership List

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May 2005

*Executive Committee

David Rockefeller	Founder and Honorary Chairman
Thomas S. Foley	North American Chairman
Allan E. Gotlieb	North American Deputy Chairman
Lorenzo H. Zambrano	North American Deputy Chairman
Paul A. Volcker	North American Honorary Chairman
Michael J. O'Neil	North American Director
Peter Sutherland	European Chairman
Hervé De Carmoy	European Deputy Chairman
Andrzej Olechowski	European Deputy Chairman
Georges Berthoin	European Honorary Chairman
Otto Graf Lambsdorff	European Honorary Chairman
Paul Révay	European Director
Yotaro Kobayashi	Pacific Asia Chairman
Kim Kyung-Won	Pacific Asia Deputy Chairman
Shijuro Ogata	Pacific Asia Deputy Chairman
Tadashi Yamamoto	Pacific Asia Director

European Group

- Paul Adams, Chief Executive, British American Tobacco, London
- Urban Ahlin, Member of the Swedish Parliament and Chairman of the Committee on Foreign Affairs, Stockholm

- Krister Ahlström, Vice Chairman, Stora Enso and Fortum; former Chairman, Finnish Employers Confederation; former Chairman, Ahlström Corp., Helsinki
- Edmond Alphandéry, Chairman, Caisse Nationale de Prévoyance, Paris; former Chairman, Electricité de France (EDF); former Minister of the Economy and Finance
- Bodil Nyboe Andersen, Chairperson of the Board of Governors, Danmarks Nationalbank, Copenhagen
- Jacques Andréani, Ambassadeur de France; former Ambassador to the United States
- *Stelios Argyros, Chairman and Managing Director, Preveza Mills, Athens; former Member of the European Parliament; Chairman of the Board, STET Hellas; former Vice President of UNICE, Brussels; former President and Chairman of the Board of the Federation of Greek Industries, Athens
- Jerzy Baczynski, Editor-in-Chief, Polityka, Warsaw
- Estela Barbot, Vice President, AGA, Porto; Vice President of the Board, AEP -- Portuguese Business Association; Consul of Guatemala, Lisbon
- François Bayrou, Member of the French National Assembly; President of the UDF Party; former Minister, Paris
- *Erik Belfrage, Senior Vice President, Skandinaviska Enskilda Banken; Director, Investor AB, Stockholm
- *Georges Berthoin, International Honorary Chairman, European Movement; Honorary Chairman, The Jean Monnet Association; Honorary European Chairman, The Trilateral Commission, Paris
- Nicolas Beytout, Editor, Le Figaro, Paris ; former Editor, Les Echos, Paris
- Carl Bildt, Chairman, Nordic Venture Network and Senior Adviser, IT Provider, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans
- Lord Black of Crossharbour, Member of the House of Lords, London
- Ana Patricia Botin, Chairman, Banesto, Madrid; Member of the Board & of the Executive Committee, Banco Santander Central Hispano
- Jean-Louis Boursanges, Member of the European Parliament (ALDE Group/UDF) and Chairman, Committee on Civil Liberties, Justice and Home Affairs, Brussels; former President of the European Movement in France, Paris
- *Jorge Braga de Macedo, President, Tropical Research Institute, Lisbon; Special Advisor to the Secretary General, Organisation for Economic Co-operation and Development (OECD), Paris; Professor of Economics, Nova University at Lisbon; Chairman, Forum Portugal Global; former Minister of Finance
- Rolf-E. Breuer, Chairman of the Supervisory Board, Deutsche Bank, Frankfurt-am-Main; President, Association of German Banks (BDB), Berlin
- Lord Brittan of Spennithorne, Vice Chairman, UBS Investment Bank, London; former Vice President, European Commission
- Robin Buchanan, Senior Partner, Bain & Company, London

- *François Bujon de l'Estang, Ambassadeur de France; Chairman, Citigroup France, Paris; former Ambassador to the United States
- Sven Burmester, Writer and Explorer, Denmark; former Representative, United Nations Population Fund (UNFPA), Beijing; former World Bank Deputy Secretary and Representative in Cairo
- Richard Burrows, Joint Managing Director, Pernod Ricard, Paris; Chairman and Chief Executive, Irish Distillers, Dublin; Deputy Governor of the Bank of Ireland; former President, IBEC (The Irish Business and Employers Confederation)
- *Hervé de Carmoy, Chairman, Almatris, Frankfurt-am-Main; former Partner, Rhône Group, New York & Paris; Honorary Chairman, Banque Industrielle et Mobilière Privée, Paris; former Chief Executive, Société Générale de Belgique
- Antonio Carrapatoso, Chairman of the Board of Directors, Vodafone Portugal, Lisbon; Member of the Board of Directors, Vodafone Spain & Vodacom
- Salvatore Carrubba, Culture Alderman, Municipality of Milan; former Managing Editor, Il Sole 24 Ore, Milan
- Henri de Castries, Chairman of the Management Board and Chief Executive Officer, AXA, Paris
- Luc Coene, Minister of State; Deputy Governor, National Bank of Belgium, Brussels
- Sir Ronald Cohen, Chairman, Apax Partners, London
- Vittorio Colao, Chief Executive Officer, RCS MediaGroup, Milan; former Managing Director, Vodafone Omnitel
- Bertrand Collomb, Chairman, Lafarge, Paris; Chairman, World Business Council for Sustainable Development
- *Richard Conroy, Chairman, Conroy Diamonds & Gold, Dublin; Member of Senate, Republic of Ireland
- Eckhard Cordes, Member of the Board, DaimlerChrysler, Stuttgart
- Alfonso Cortina, Chairman, Repsol-YPF Foundation & former Chairman and Chief Executive Officer, Repsol-YPF, Madrid
- Michel David-Weill, Chairman, Lazard LLC, worldwide; Managing Director and Président du Collège d'Associés-Gérants, Lazard Frères S.A.S., Paris; Deputy Chairman, Lazard Brothers & Co., Limited, London
- Baron Paul De Keersmaecker, Chairman of the Board of Domo, Corgo, Foundation Europalia International and the Canada Europe Round Table, Brussels; Honorary Chairman Interbrew, KBC, Nestlé Belgilux; former Member of the Belgian and European Parliaments and of the Belgian Government
- *Vladimir Dlouhy, Senior Advisor, ABB; International Advisor, Goldman Sachs; former Czechoslovak Minister of Economy; former Czech Minister of Industry & Trade, Prague
- Prince Edward, Duke of Kent, President of the All England Lawn Tennis and Croquet Club, Grand Master of the United Grand Lodge Freemasons, England and has served Grand Master of the Order of St Michael and St George
- *Bill Emmott, Editor, The Economist, London

- Thomas Enders, Executive Vice President, Member of the Board of Management & Head of the Defence and Security Systems Division, EADS, Munich
- Pedro Miguel Echenique, Professor of Physics, University of the Basque Country; former Basque Minister of Education, San Sebastian
- Laurent Fabius, Member of the French National Assembly and of the Foreign Affairs Committee; former Prime Minister & Minister of the Economy & Finance, Paris
- Oscar Fanjul, Honorary Chairman, Repsol YPF; Vice Chairman, Omega Capital, Madrid
- Grete Faremo, Former Executive Vice President, Storebrand; former Norwegian Minister of Development Cooperation, Minister of Justice and Minister of Oil and Energy, Oslo
- *Nemesio Fernandez-Cuesta, Executive Director of Upstream, Repsol-YPF; former Chairman, Prensa Española, Madrid
- *Nemesio Fernandez-Cuesta, Corporate Director of Shared Services, Repsol-YPF; former Chairman, Prensa Española, Madrid
- Jürgen Fitschen, Member of the Group Executive Committee, Deutsche Bank, Frankfurt-am-Main
- Klaus-Dieter Frankenberger, Foreign Editor, Frankfurter Allgemeine Zeitung, Frankfurt am Main
- Hugh Friel, Chief Executive, Kerry Group, Dublin
- Lykke Friis, Head of European Department, Federation of Danish Industries, Copenhagen
- *Michael Fuchs, Member of the German Bundestag, Berlin; former President, National Federation of German Wholesale & Export Traders
- Lord Garel-Jones, Managing Director, UBS Investment Bank, London; Member of the House of Lords; former Minister of State at the Foreign Office (European Affairs)
- Antonio Garrigues Walker, Chairman, Garrigues Abogados y Asesores Tributarios, Madrid
- Lord Gilbert, Member of the House of Lords; former Minister for Defence, London
- Prince Phillip of Greece, member, House of Lords, London
- Mario Greco, Managing Director, RAS, Milan
- General The Lord Guthrie, Director, N M Rothschild & Sons, London; Member of the House of Lords; former Chief of the Defence Staff, London
- Grand Duke William John Hagan II, Former Chairman, New Obelisk Press; Grand Master of the Order of Ormus, London
- Sirkka Hämäläinen, Former Member of the Executive Board, European Central Bank, Frankfurt-am-Main; former Governor, Bank of Finland
- Grand Duke Karl Habsburg, Member of European Parliament
- *Toomas Hendrik Ilves, Member of the European Parliament; former Estonian Foreign Minister and Member of the Parliament; former Ambassador to the United States, Canada and Mexico
- Alfonso Iozzo, Managing Director, San Paolo IMI Group, Turin

- *Mugur Isarescu, Governor, National Bank of Romania, Bucharest; former Prime Minister
- *Max Jakobson, Independent Consultant and Senior Columnist, Helsinki; former Finnish Ambassador to the United Nations; former Chairman of the Finnish Council of Economic Organizations
- *Baron Daniel Janssen, Chairman of the Board, Solvay, Brussels
- Zsigmond Jarai, President, National Bank of Hungary, Budapest
- Trinidad Jiménez, International Relations Secretary of the Socialist Party (PSOE) & Member of the Federal Executive Committee, Madrid
- *Béla Kadar, Member of the Hungarian Academy, Budapest; Member of the Monetary Council of the National Bank; President of the Hungarian Economic Association; Former Ambassador of Hungary to the O.E.C.D., Paris; former Hungarian Minister of International Economic Relations and Member of Parliament
- Karl Kaiser, Visiting Scholar, Weatherhead Center for International Studies, Harvard University, USA; Senior Scholar and former Otto-Wolff Director, Research Institute of the German Council on Foreign Relations (DGAP), Berlin; Professor Emeritus of Political Sciences, University of Bonn
- Robert Kassai, General Vice President, The National Association of Craftmen's Corporations, Budapest
- *Lord Kerr, Member of the House of Lords; Director of Rio Tinto, Shell, and the Scottish American Investment Trust, London; former Secretary General, European Convention, Brussels; former Permanent Under-Secretary of State and Head of the Diplomatic Service, Foreign & Commonwealth Office, London; former British Ambassador to the United States
- Denis Kessler, Chairman and Chief Executive Officer, Scor, Paris; former Chairman, French Insurance Association (FFSA); Former Executive Vice-Chairman, MEDEF-Mouvement des Entreprises de France (French Employers' Confederation)
- Jiri Kunert, Chairman and Chief Executive Officer, Zivnostenska banka; President of the Czech Association of Banks, Prague
- *Count Otto Lambsdorff, Partner, Wessing Lawyers, Düsseldorf; Chairman, Friedrich Naumann Foundation, Berlin; former Member of German Bundestag; Honorary Chairman, Free Democratic Party; former Federal Minister of Economy; former President of the Liberal International; Honorary European Chairman, The Trilateral Commission, Paris
- Emilio Lamo de Espinosa, Director, Elcano Royal Institute of International and Strategic Studies; Professor of Sociology at the Universidad Complutense, Madrid
- Kurt Lauk, Member of the European Parliament (EPP Group-CDU); Chairman, Globe Capital Partners, Stuttgart; President, Economic Council of the CDU Party, Berlin; Former Member of the Board, DaimlerChrysler, Stuttgart
- Anne Lauvergeon, Chairperson of the Executive Board, Areva; Chairperson and Chief Executive Officer, Cogema, Paris

- Pierre Lellouche, Member of the French National Assembly and of the Foreign Affairs Committee, Paris; Chairman of the French Delegation to NATO's Parliamentary Assembly
- Enrico Letta, Member of the European Parliament (ALDE Group), Brussels; Secretary General, AREL; Vice President, Aspen Institute; former Minister of European Affairs, Industry, and of Industry and International Trade, Rome
- André Leysen, Honorary Chairman, Gevaert, Antwerp; Honorary Chairman, Agfa-Gevaert Group
- Marianne Lie, Director General, Norwegian Shipowner's Association, Oslo
- Count Maurice Lippens, Chairman, Fortis, Brussels
- Helge Lund, Chief Executive Officer of the Norwegian Oil Company, Statoil, Oslo
- *Cees Maas, Vice Chairman and Chief Financial Officer of the ING Group, Amsterdam; former Treasurer of the Dutch Government
- Peter Mandelson, Member of the European Commission (Trade), Brussels; former Member of the British Parliament; former Secretary of State to Northern Ireland and for Trade and Industry
- Abel Matutes, Chairman, Empresas Matutes, Ibiza; former Member of the European Commission, Brussels; former Minister of Foreign Affairs, Madrid
- Francis Maude, Member of the British Parliament; Director, Benfield Group; former Shadow Foreign Secretary, London
- Edgar Meister, Member of the Board, Deutsche Bundesbank, Frankfurt-am-Main; Chairman, the Banking Supervisory Subcommittee of the European Monetary Institute (EMI); Chairman, the Banking Supervision Committee of the European System of the Central Banks (ESCB)
- Vasco de Mello, Vice Chairman, José de Mello SGPS, Lisbon
- Joao de Menezes Ferreira, Chairman and Chief Executive Officer, ECO-SOROS, Lisbon; former Member of the Portuguese Parliament
- Peter Mitterbauer, Honorary President, The Federation of Austrian Industry, Vienna; President and Chief Executive Officer, MIBA, Laakirchen
- Mario Monti, President and Professor Emeritus, Bocconi University, Milan; Chairman of BRUEGEL and of ECAS, Brussels; former Member of the European Commission (Competition Policy)
- Dominique Moïsi, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris
- Sir Mark Moody-Stuart, Chairman, Anglo American; former Chairman, Royal Dutch/Shell Group, London
- Klaus Murmann, Honorary Chairman, Confederation of German Employers' Associations (BDA), Berlin; Chairman, Sauer Holding, Neumünster
- Heinrich Neisser, President, Politische Akademie, Vienna; Professor of Political Studies at Innsbruck University; former Member of Austrian Parliament and Second President of the National Assembly

- Harald Norvik, Chairman and Partner, ECON Management; former President and Chief Executive, Statoil, Oslo
- Arend Oetker, Chairman, German Council on Foreign Relations (DGAP); Vice Chairman, Federation of German Industries; Chairman, Atlantik-Brücke (Atlantic Bridge); Managing Director, Dr. Arend Oetker Holding, Berlin
- *Andrzej Olechowski, Leader, Civic Platform; Former Chairman, Bank Handlowy; former Minister of Foreign Affairs and of Finance, Warsaw
- Richard Olver, Chairman, BAE Systems, London
- Janusz Palikot, Chairman of the Supervisory Board, Polmos Lublin; Vice President, Polish Confederation of Private Employers; Co-owner, Publishing House slowo/obraz terytoria; Member of the Board of Directors, Polish Business Council, Warsaw
- Dimitry Panitza, Founding Chairman, The Free and Democratic Bulgaria Foundation; Founder and Chairman, The Bulgarian School of Politics, Sofia
- Lucas Papademos, Vice President, European Central Bank, Frankfurt-am-Main; former Governor of the Bank of Greece
- Schelto Patijn, Member of the Supervisory Board of the Schiphol Group and Amsterdam RAI; former Mayor of the City of Amsterdam, The Netherlands
- Lord Patten of Barnes, Chancellor of the University of Oxford; Co-Chairman, International Crisis Group, Brussels; former Member of the European Commission (External Relations), Brussels; former Governor of Hong Kong; former Member of the British Cabinet, London
- Heinrich von Pierer, Chairman of the Board, Siemens, Munich
- Josep Piqué, Chairman of the Popular Party of Catalunya, Barcelona; Member of the Parliament of Catalunya; Member of the Spanish Senate; former Minister of Foreign Affairs
- Benoît Potier, Chairman of the Management Board, L'Air Liquide, Paris
- Alessandro Profumo, Chief Executive Officer, UniCredito Italiano, Milan
- Henri Proglio, Chairman, Veolia Environnement, Paris
- Luigi Ramponi, Member of Parliament; Chairman of the Defence Committee of the Chamber of Deputies, Rome; former Deputy Chief of the Defence Staff (Italian Army)
- Wanda Rapaczynska, President of the Management Board, Agora, Warsaw
- Heinz Riesenhuber, Member of the German Bundestag; former Federal Minister of Research and Technology, Berlin
- Gianfelice Rocca, Chairman, Techint Group of Companies, Milan; Vice President, Confindustria
- H. Onno Ruding, Chairman, Centre for European Policy Studies (CEPS), Brussels; Retired Vice Chairman, Citibank; former Dutch Minister of Finance
- Renato Ruggiero, Vice Chairman, Citigroup European Investment Bank, Zurich; former Italian Foreign Minister and Director General of WTO
- Anthony Ruys, Chairman of the Executive Board, Heineken, Amsterdam

- Jacques Santer, Former Member of the European Parliament; former President of the European Commission; former Prime Minister of Luxembourg
- Prince Rafael of Savoy, Business Person, Lisbon
- *Silvio Scaglia, Chairman and Founcer, e.Biscom, Milan; former Managing Director, Omnitel
- Paolo Scaroni, Chief Executive Officer, ENEL, Rome
- *Guido Schmidt-Chiari, Chairman, Constantia Group; former Chairman, Creditanstalt Bankverein, Vienna
- Henning Schulte-Noelle, Chairman of the Supervisory Board, Allianz, Munich
- Prince Charles of Schwarzenberg, Founder and Director, Nadace Bohemiae, Prague; former Chancellor to President Havel; former President of the International Helsinki Federation for Human Rights
- Miguel Sebastian, Chairman of the Economic Bureau of the Prime Minister of Spain; Professor of Economics at the Universidad Complutense, Madrid
- *Carlo Secchi, Professor of European Economic Policy, Bocconi University, Milan; former Member of the Italian Senate and of the European Parliament
- *Tøger Seidenfaden, Editor-in-Chief, Politiken, Copenhagen
- Maurizio Sella, Chairman, Banca Sella, Biella; Chairman, Association of Italian Banks (A.B.I.), Rome; Chairman, Finanziaria Bonsel
- Stefano Silvestri, President, Institute for International Affairs (IAI), Rome; Commentator, Il Sole 24 Ore; former Under Secretary of State for Defence, Italy
- Lord Simon of Highbury, Member of the House of Lords; Advisory Director of Unilever, Morgan Stanley Europe and LEK; former Minister for Trade & Competitiveness in Europe; former Chairman of BP, London
- Nicholas Soames, Member of the British Parliament, London
- Hermann Otto Solms, Vice President of the German Bundestag, Berlin
- Sir Martin Sorrell, Chief Executive Officer, WPP Group, London
- Myles Staunton, Former Member of the Irish Senate & of the Dail; Consultant, Westport, Co. Mayo
- *Thorvald Stoltenberg, President, Norwegian Red Cross, Oslo; former Co-Chairman (UN) of the Steering Committee of the International Conference on Former Yugoslavia; former Foreign Minister of Norway; former UN High Commissioner for Refugees
- *Petar Stoyanov, President, Centre for Political Dialogue, Sofia; former President of Bulgaria
- Peter Straarup, Chairman of the Executive Board, Danske Bank, Copenhagen; Chairman, the Danish Bankers Association
- *Peter Sutherland, Chairman, BP p.l.c. ; Chairman, Goldman Sachs International; former Director General, GATT/WTO; former Member of the European Commission; former Attorney General of Ireland
- Björn Svedberg, Former Chairman and Chief Executive Officer, Ericsson, Stockholm; former President and Group Chief Executive, Skandinaviska Enskilda Banken

- Péter Székely, Chairman and Chief Executive Officer, Transelektro, Budapest; President, Confederation of Hungarian Employers' Organisations for International Co-operation (CEHIC); Vice President, Confederation of Hungarian Employers and Industrialists
- Pavel Telicka, Partner, BXL-Consulting, Prague
- Jean-Philippe Thierry, Chairman and Chief Executive Officer, AGF (Assurances Générales de France), Paris
- Marco Tronchetti Provera, Chairman, Telecom Italia; Chairman and Chief Executive Officer, Pirelli & C., Milan
- Elsbeth Tronstad, Director of Information, ABB, Oslo
- Loukas Tsoukalis, Jean Monnet Professor of European Integration, University of Athens; President of the Hellenic Foundation for European and Foreign Policy (ELIAMEP); Visiting Professor at the College of Europe
- Mario Vargas Llosa, Writer and Member of the Royal Spanish Academy, Madrid
- *George Vassiliou, Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; Former Member of Parliament and Leader of United Democrats, Nicosia
- Franco Venturini, Foreign Correspondent, Corriere della Sera, Rome
- Friedrich Verzetnitsch, Member of Austrian Parliament; President, Austrian Federation of Trade Unions, Vienna; President, European Trade Union Confederation (ETUC)
- *Marko Voljc, General Manager of Central Europe Directorate, KBC Bank Insurance Holding, Brussels; former Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana
- Alexandr Vondra, Managing Director of the Prague Office, Dutko Group Companies; former Czech Deputy Minister of Foreign Affairs
- Joris Voorhoeve, Member of the Council of State; former Member of the Dutch Parliament; former Minister of Defence, The Hague
- Panagis Vourloumis, Chairman and Chief Executive Officer, Hellenic Telecommunications Organization (O.T.E.), Athens
- Marcus Wallenberg, President and Chief Executive Officer, Investor AB, Stockholm
- Prince Charles of Wales, Duke of Cornwall of the House of Windsor, London
- *Serge Weinberg, Chairman and Chief Executive Officer, Weinberg Investissements; former Chairman of the Management Board, Pinault-Printemps-Redoute; former President, Institute of International and Strategic Studies (IRIS), Paris
- Heinrich Weiss, Chairman, SMS, Düsseldorf
- Nout Wellink, President, Dutch Central Bank, Amsterdam
- Arne Wessberg, Director General, YLE (Finnish Broadcasting Company) and Director General, YLE Group (YLE and Digis Oy), Helsinki; President, European Broadcasting Union (EBU)
- *Norbert Wieczorek, former Member of the German Bundestag & Deputy Chairman of the SPD Parliamentary Group, Berlin
- Hans Wijers, Chairman and Chief Executive Officer, Akzo Nobel, Arnhem

- Otto Wolff von Amerongen, Honorary Chairman, East Committee of the German Industry; Chairman and Chief Executive Officer, Otto Wolff Industrieberatung und Beteiligung, Cologne
- *Emilio Ybarra, former Chairman, Banco Bilbao-Vizcaya, Madrid

Former Members in Public Service

- Marek Belka, Prime Minister, Warsaw; former Ambassador-at-Large and Chairman, Council for International Coordination, Coalition Provisional Authority, Baghdad
- John Bruton, European Union Ambassador & Head, Delegation of the European Commission to the United States
- Patrick Devedjian, Minister for Industry, France
- Lene Espersen, Minister of Justice, Denmark
- Pedro Solbes, Deputy Prime Minister and Minister of the Economy and Finances, Spain
- Harri Tiido, Ambassador of Estonia and Head of the Estonian Mission to NATO, Brussels
- Karsten Voigt, Coordinator for German-American Cooperation, Federal Foreign Ministry, Germany

North American Group

- Madeleine K. Albright, Principal, The Albright Group LLC, Washington, DC; former U.S. Secretary of State
- Graham Allison, Director, Belfer Center for Science and International Affairs, Harvard University, Cambridge, MA
- Rona Ambrose, Member of Parliament, Ottawa, ON
- G. Allen Andreas, Chairman and Chief Executive, Archer Daniels Midland Company, Decatur, IL
- Michael H. Armacost, Shorenstein Distinguished Fellow, Asia/Pacific Research Center, Stanford University, Hillsborough, CA; former President, The Brookings Institution; former U.S. Ambassador to Japan; former U.S. Under Secretary of State for Political Affairs
- C. Michael Armstrong, Chairman, Comcast Corporation, Philadelphia, PA
- *Charlene Barshefsky, Senior International Partner, Wilmer, Cutler & Pickering, Washington, DC; former U.S. Trade Representative
- Alan R. Batkin, Vice Chairman, Kissinger Associates, New York, NY
- Maurizio Bevilacqua, Member of Parliament, Ottawa, ON
- Doug Bereuter, President, The Asia Foundation, San Francisco, CA; former Member, U.S. House of Representatives
- *C. Fred Bergsten, Director, Institute for International Economics, Washington, DC; former U.S. Assistant Secretary of the Treasury for International Affairs

- Catherine Bertini, Under-Secretary-General for Management, United Nations, New York, NY
- Dennis C. Blair, USN (Ret.), President, Institute for Defense Analyses, Alexandria, VA; former Commander in Chief, U.S. Pacific Command
- Herminio Blanco Mendoza, Private Office of Herminio Blanco, Mexico City, NL; former Mexican Secretary of Commerce and Industrial Development
- Geoffrey T. Boisi, former Vice Chairman, JPMorgan Chase, New York, NY
- Stephen W. Bosworth, Dean, Fletcher School of Law and Diplomacy, Tufts University, Medford, MA; former U.S. Ambassador to the Republic of Korea
- David G. Bradley, Chairman, Atlantic Media Company, Washington, DC
- Harold Brown, Counselor, Center for Strategic and International Studies, Washington, DC; General Partner, Warburg Pincus & Company, New York, NY; former U.S. Secretary of Defense
- *Zbigniew Brzezinski, Counselor, Center for Strategic and International Studies, Washington, DC; Robert Osgood Professor of American Foreign Affairs, Paul Nitze School of Advanced International Studies, Johns Hopkins University; former U.S. Assistant to the President for National Security Affairs
- George H.W. Bush, Former President, The United States of America, Texas
- Louis C. Camilleri, Chairman and Chief Executive Officer, Altria Group, Inc., New York, NY
- Gerhard Casper, President Emeritus, Stanford University, Stanford
- Lynne V. Cheney, Former Chairman, the National Endowment for the Humanities, Washington D.C.
- William Jefferson Clinton, Former President of the United States
- William T. Coleman III, Founder, Chairman, and Chief Executive Officer, Cassatt Corporation;
- Founder, former Chairman and CEO and Member, Board of Directors, BEA Systems, Inc., San Jose, CA
- William T. Coleman, Jr., Senior Partner and the Senior Counselor, O'Melveny & Myers, Washington, DC; former U.S. Secretary of Transportation
- Timothy C. Collins, Senior Managing Director and Chief Executive Officer, Ripplewood Holdings, New York, NY
- E. Gerald Corrigan, Managing Director, Goldman, Sachs & Co., New York, NY; former President, Federal Reserve Bank of New York
- Michael J. Critelli, Chairman and Chief Executive Officer, Pitney Bowes Inc., Stamford, CT
- Gerald L. Curtis, Burgess Professor of Political Science and Visiting Professor, Graduate Research Institute for Policy Studies, Tokyo
- Douglas Daft, former Chairman and Chief Executive Officer, The Coca Cola Company, Atlanta, GA

- Dennis D. Dammerman, Vice Chairman and Executive Officer, General Electric Company, Fairfield, CT
- Lynn Davis, Senior Political Scientist, The RAND Corporation, Arlington, VA; former U.S. Under Secretary of State for Arms Control and International Security
- Lodewijk J. R. de Vink, Chairman, Global Health Care Partners, Peapack, NJ; former Chairman, President, and Chief Executive Officer, Warner-Lambert Company
- Arthur A. DeFehr, President and Chief Executive Officer, Palliser Furniture, Winnipeg, MB
- André Desmarais, President and Co-Chief Executive Officer, Power Corporation of Canada, Montréal, QC; Deputy Chairman, Power Financial Corporation
- Jamie Dimon, President and Chief Operating Officer, JPMorgan Chase, New York, NY
- Peter C. Dobell, Founding Director, Parliamentary Centre, Ottawa, ON
- Wendy K. Dobson, Professor and Director, Institute for International Business, Rotman School of Management, University of Toronto, Toronto, ON; former Canadian Associate Deputy Minister of Finance
- Kenneth M. Duberstein, Chairman and Chief Executive Officer, The Duberstein Group, Washington, DC
- Robert Eckert, Chairman and Chief Executive Officer, Mattel, Inc., El Segundo, CA
- Jessica P. Einhorn, Dean, Paul Nitze School of Advanced International Studies, The Johns Hopkins University, Washington, DC; former Managing Director for Finance and Resource Mobilization, World Bank
- Jeffrey Epstein, President, J. Epstein & Company, Inc., New York, NY; President, N.A. Property, Inc.
- Dianne Feinstein, Member (D-CA), U.S. Senate
- Sandra Feldman, President Emeritus, American Federation of Teachers, Washington, DC
- Martin S. Feldstein, George F. Baker Professor of Economics, Harvard University, Cambridge, MA; President and Chief Executive Officer, National Bureau of Economic Research; former U.S. Chairman, President's Council of Economic Advisors
- Stanley Fischer, President, Citigroup International and Vice Chairman, Citigroup, New York, NY; former First Deputy Managing Director, International Monetary Fund, Washington, DC
- Richard W. Fisher, President and Chief Executive Officer, Federal Reserve Bank of Dallas, Dallas, TX; former U.S. Deputy Trade Representative
- *Thomas S. Foley, Partner, Akin Gump Strauss Hauer & Feld, Washington, DC; former U.S. Ambassador to Japan; former Speaker of the U.S. House of Representatives; North American Chairman, Trilateral Commission
- Francis Fukuyama, Bernard L. Schwartz Professor International Political Economy, Paul H. Nitze School of Advanced International Studies, The Johns Hopkins University, Washington, DC

- Dionisio Garza Medina, Chairman of the Board and Chief Executive Officer, ALFA, Garza Garcia, NL
- Richard A. Gephardt, former Member (D-MO), U.S. House of Representatives
- David Gergen, Professor of Public Service, John F. Kennedy School of Government, Harvard University, Cambridge, MA; Editor-at-Large, U.S. News and World Report
- Peter C. Godsoe, Chairman of Fairmont Hotels & Resorts; Retired Chairman and Chief Executive Officer of Scotiabank, Toronto, ON
- *Allan E. Gotlieb, Senior Advisor, Stikeman Elliott, Toronto, ON; Chairman, Sotheby's, Canada; former Canadian Ambassador to the United States; North American Deputy Chairman, Trilateral Commission
- Donald E. Graham, Chairman and Chief Executive Officer, The Washington Post Company, Washington, DC
- Jeffrey W. Greenberg, Private Investor, New York, NY; former Chairman and Chief Executive Officer, Marsh & McLennan Companies
- Maurice R. Greenberg, Chairman, American International Group, Inc., New York, NY
- Richard N. Haass, President, Council on Foreign Relations, New York, NY; former Director, Policy Planning, U. S. Department of State; former Director of Foreign Policy Studies, The Brookings Institution
- William A. Haseltine, Chairman and Chief Executive Officer, Haseltine Associates, Washington, DC;
- President, William A. Haseltine Foundation for Medical Sciences and the Arts; former Chairman and Chief Executive Officer, Human Genome Sciences, Inc., Rockville, MD
- Charles B. Heck, Senior Adviser and former North American Director, Trilateral Commission, New Canaan, CT
- *Carla A. Hills, Chairman and Chief Executive Officer, Hills & Company, International Consultants, Washington, DC; former U.S. Trade Representative; former U.S. Secretary of Housing and Urban Development
- Richard Holbrooke, Vice Chairman, Perseus LLC, New York, NY; Counselor, Council on Foreign Relations; former U.S. Ambassador to the United Nations; former Vice Chairman of Credit Suisse First Boston Corporation; former U.S. Assistant Secretary of State for European and Canadian Affairs; former U.S. Assistant Secretary of State for East Asian and Pacific Affairs; and former U.S. Ambassador to Germany
- Karen Elliott House, Senior Vice President, Dow Jones & Company, and Publisher, The Wall Street Journal, New York, NY
- James A. Johnson, Vice Chairman, Perseus LLC, Washington, DC; former Chairman and Chief Executive Officer, Federal National Mortgage Association (Fannie Mae)
- Alejandro Junco de la Vega, President and Director, Grupo Reforma, Monterrey, NL
- Robert Kagan, Senior Associate, Carnegie Endowment for International Peace, Washington, DC
- Charles R. Kaye, Co-President, Warburg Pincus LLC, New York, NY

- Henry A. Kissinger, Chairman, Kissinger Associates, Inc., New York, NY; former U.S. Secretary of State; former U.S. Assistant to the President for National Security Affairs
- Michael Klein, Chief Executive Officer, Global Banking, Citigroup Inc.; Vice Chairman, Citibank International PLC; New York, NY
- Enrique Krauze, General Director, Editorial Clio Libros y Videos, S.A. de C.V., Mexico City, DF
- Jim Leach, Member (R-IA), U.S. House of Representatives
- Gerald M. Levin, Chief Executive Officer Emeritus, AOL Time Warner, Inc., New York, NY
- Winston Lord, Co-Chairman of Overseers and former Co-Chairman of the Board, International Rescue Committee, New York, NY; former U.S. Assistant Secretary of State for East Asian and Pacific Affairs; former U.S. Ambassador to China
- E. Peter Lougheed, Senior Partner, Bennett Jones, Barristers & Solicitors, Calgary, AB; former Premier of Alberta
- Roy MacLaren, former Canadian High Commissioner to the United Kingdom; former Canadian Minister of International Trade; Toronto, ON
- John A. MacNaughton, former President and Chief Executive Officer, Canada Pension Plan Investment Board, Toronto, ON
- Antonio Madero, Chairman of the Board and Chief Executive Officer, San Luis Corporacion, S.A. de C.V., Mexico City, DF
- *Sir Deryck C. Maughan, former Vice Chairman, Citigroup, New York, NY
- Jay Mazur, President Emeritus, UNITE (Union of Needletrades, Industrial and Textile Employees); Vice Chairman, Amalgamated Bank of New York; and President, ILGWU's 21st Century Heritage Foundation, New York, NY
- Hugh L. McColl, Jr., Chairman, McColl Brothers Lockwood, Charlotte, NC; former Chairman and Chief Executive Officer, Bank of America Corporation
- Henry A. McKinnell, President and Chief Executive Officer, Pfizer, Inc., New York, NY
- Marc H. Morial, President and Chief Executive Officer, National Urban League, New York, NY; former Mayor, New Orleans, LA
- Anne M. Mulcahy, Chairman and CEO, Xerox Corporation, Stamford, CT
- Brian Mulroney, Senior Partner, Ogilvy Renault, Barristers and Solicitors, Montréal, QC; former Prime Minister of Canada
- *Joseph S. Nye, Jr., Distinguished Service Professor at Harvard University, John F. Kennedy School of Government, Harvard University, Cambridge, MA; former Dean, John F. Kennedy School of Government; former U.S. Assistant Secretary of Defense for International Security Affairs
- David J. O'Reilly, Chairman and Chief Executive Officer, ChevronTexaco Corp., San Ramon, CA
- Richard N. Perle, Resident Fellow, American Enterprise Institute, Washington, DC; member and former Chairman, Defense Policy Board, U.S. Department of Defense; former U.S. Assistant Secretary of Defense for International Security Policy

- Thomas R. Pickering, Senior Vice President, International Relations, The Boeing Company, Vienna, VA; former U.S. Under Secretary of State for Political Affairs; former U.S. Ambassador to the Russian Federation, India, Israel, El Salvador, Nigeria, the Hashemite Kingdom of Jordan, and the United Nations
- Franklin D. Raines, former Chairman and Chief Executive Officer, Fannie Mae (Federal National Mortgage Association), Washington, DC; former Director, U.S. Office of Management and Budget, Office of the President
- Joseph W. Ralston, USAF (Ret.), Vice Chairman, The Cohen Group, Washington, DC; former Commander, U.S. European Command, and Supreme Allied Commander NATO; former Vice Chairman, Joint Chiefs of Staff, U.S. Department of Defense
- Charles B. Rangel, Member (D-NY), U.S. House of Representatives
- Hartley Richardson, President and Chief Executive Officer, James Richardson & Sons, Ltd., Winnipeg, MB
- Joseph E. Robert, Jr., Chairman and Chief Executive Office, J.E. Robert Companies, McLean, VA
- John D. Rockefeller IV, Member (D-WV), U.S. Senate
- Kenneth Rogoff, Professor of Economics and Director, Center for International Development, Harvard University, Cambridge, MA; former Chief Economist and Director, Research Department, International Monetary Fund, Washington, DC
- David M. Rubenstein, Co-founder and Managing Director, The Carlyle Group, Washington, DC
- Luis Rubio, President, Center of Research for Development (CIDAC), Mexico City, DF
- Arthur F. Ryan, Chairman and Chief Executive Officer, Prudential Financial, Inc., Newark, NJ
- Jaime Serra, Chairman, SAI Consulting, Mexico City, DF; former Mexican Minister of Trade and Industry
- Anne-Marie Slaughter, Dean, Woodrow Wilson School of Public and International Affairs, Princeton University, Princeton, NJ
- Gordon Smith, Director, Centre for Global Studies, University of Victoria, Victoria, BC; Chairman, Board of Governors, International Development Research Centre; former Canadian Deputy Minister of Foreign Affairs and Personal Representative of the Prime Minister to the Economic Summit
- Donald R. Sobey, Chairman Emeritus, Empire Company Ltd., Stellarton, NS
- George Soros, Chairman, Soros Fund Management LLC, New York, NY; Chairman, The Open Society Institute
- Ronald D. Southern, Chairman, ATCO Group, Calgary, AB
- James B. Steinberg, Vice President and Director of the Foreign Policy Studies Program, The Brookings Institution, Washington, DC; former U.S. Deputy National Security Advisor
- Barbara Stymiest, Chief Operating Officer, RBC Financial Group, Toronto, ON

- Lawrence H. Summers, President, Harvard University, Cambridge, MA; former U.S. Secretary of the Treasury
- John J. Sweeney, President, AFL-CIO, Washington, DC
- Strobe Talbott, President, The Brookings Institution, Washington, DC; former U.S. Deputy Secretary of State
- Luis Tellez, Managing Director, The Carlyle Group, Mexico City, DF; former Executive Vice President, Sociedad de Fomento Industrial (DESC); former Mexican Minister of Energy
- John Thain, Chief Executive Officer, New York Stock Exchange, Inc.; former President and Co-Chief Operating Officer, Goldman Sachs & Co., New York, NY
- G. Richard Thoman, Managing Partner, Corporate Perspectives and Adjunct Professor, Columbia University, New York, NY; formerly President and CEO, Xerox Corporation; formerly CFO and N° 2 officer, IBM Corporation
- *Paul A. Volcker, former Chairman, Wolfensohn & Co., Inc., New York; Frederick H. Schultz Professor Emeritus, International Economic Policy, Princeton University; former Chairman, Board of Governors, U.S. Federal Reserve System; Honorary North American Chairman and former North American Chairman, Trilateral Commission
- William H. Webster, Senior Partner, Milbank, Tweed, Hadley & McCloy LLP, Washington, DC; former U.S. Director of Central Intelligence; former Director, U.S. Federal Bureau of Investigation; former Judge of the U.S. Court of Appeals for the Eighth Circuit
- Fareed Zakaria, Editor, Newsweek International, New York, NY
- *Lorenzo H. Zambrano, Chairman of the Board and Chief Executive Officer, CEMEX, Monterrey, NL; North American Deputy Chairman, Trilateral Commission
- Ernesto Zedillo, Director, Yale Center for the Study of Globalization, Yale University, New Haven, CT; former President of Mexico
- Mortimer B. Zuckerman, Chairman and Editor-in-Chief, U.S. News & World Report, New York, NY
- Robert S. McNamara, Lifetime Trustee, Trilateral Commission, Washington, DC; former President, World Bank; former U.S. Secretary of Defense; former President, Ford Motor Company
- David Rockefeller, Founder, Honorary Chairman, and Lifetime Trustee, Trilateral Commission, New York, NY

Former Members In Public Service

- Richard B. Cheney, Vice President of the United States
- Paula J. Dobriansky, U.S. Under Secretary of State for Global Affairs
- Bill Graham, Canadian Minister of National Defence
- William J. McDonough, Chairman, Public Company Accounting Oversight Board
- Paul Wolfowitz, U.S. Deputy Secretary of Defense
- Robert B. Zoellick, U.S. Deputy Secretary of State

Pacific Asian Group

- Ali Alatas, Advisor and Special Envoy of the President of the Republic of Indonesia; former Indonesian Minister for Foreign Affairs; Jakarta
- Narongchai Akrasanee, Chairman, Seranee Holdings Co., Ltd., Bangkok
- Philip Burdon, former Chairman, Asia 2000 Foundation; New Zealand Chairman, APEC; former New Zealand Minister of Trade Negotiations; Wellington
- Fujio Cho, President, Toyota Motor Corporation
- Cho Suck-Rai, Chairman, Hyosung Corporation, Seoul
- Chung Mong-Joon, Member, Korean National Assembly; Vice President, Federation Internationale de Football Association (FIFA); Seoul
- Barry Desker, Director, Institute of Defence and Strategic Studies, Singapore
- Takashi Ejiri, Attorney at Law, Asahi Koma Law Office
- Jesus P. Estanislao, President and CEO, Institute of Corporate Directors/Institute of Solidarity in Asia; former Philippine Minister of Finance; Manila
- Hugh Fletcher, Director, Fletcher Building, Ltd.; former Chief Executive Officer, Fletcher Challenge; Auckland
- Hiroaki Fujii, Advisor and former President, The Japan Foundation; former Japanese Ambassador to the United Kingdom
- Shinji Fukukawa, Executive Advisor, Dentsu Inc.
- Yoichi Funabashi, Chief Diplomatic Correspondent and Columnist, The Asahi Shimbun
- Carrillo Gantner, Vice President, Myer Foundation; Melbourne
- Ross Garnaut, Head, Department of Economics, Research School of Pacific and Asian Studies, Australian National University, Canberra
- *Toyoo Gyohten, President, Institute for International Monetary Affairs; Senior Advisor, Bank of Tokyo-Mitsubishi, Ltd.
- Han Sung-Joo, President, Seoul Forum for International Affairs; former Korean Minister of Foreign Affairs; former Korean Ambassador to the United States; Seoul
- *Stuart Harris, Professor of International Relations, Research School of Pacific and Asian Studies, Australian National University; former Australian Vice Minister of Foreign Affairs, Canberra
- Tan Sri Dato' Azman Hashim, Chairman, AmBank Group, Kuala Lumpur
- John R. Hewson, Member, Advisory Council, ABN AMRO Australia
- Earnest M. Higa, President and CEO, Higa Industries
- Shintaro Hori, Managing Partner, Bain & Company Japan, Inc.
- Murray Horn, Managing Director, Institutional Banking, ANZ Banking Group, Ltd.; former Parliament Secretary, New Zealand Treasury; Auckland
- Hyun Hong-Choo, Senior Partner, Kim & Chang, Seoul; former Korean Ambassador to the United Nations and to the United States; Seoul
- Hyun Jae-Hyun, Chairman, Tong Yang Group, Seoul

- Shin'ichi Ichimura, Counselor, International Centre for the Study of East Asian Development, Kitakyushu
- Nobuyuki Idei, Chairman and Group CEO, Sony Corporation
- Takeo Inokuchi, Chairman and Chief Executive Officer, Mitsui Sumitomo Insurance Company, Ltd.
- Noriyuki Inoue, Chairman and CEO, Daikin Industries, Ltd.
- Rokuro Ishikawa, Chairman, Kajima Corporation
- Motoo Kaji, Professor Emeritus, University of Tokyo
- Koji Kakizawa, former Member, Japanese House of Representatives; former Minister for Foreign Affairs
- Kasem Kasemsri, Chairman, Natural Park Public Co., Ltd., Bangkok.; former Deputy Prime Minister of Thailand;
- Koichi Kato, Member, Japanese House of Representatives; former Secretary-General, Liberal Democratic Party
- Trevor Kennedy, Chairman, Oil Search, Ltd.; Chairman, Cypress Lakes Group, Ltd.; Sydney
- K. Kesavapany, Director, Institute of Southeast Asian Studies, Singapore
- Kim Kihwan, International Advisor, Goldman Sachs, Seoul; former Korean Ambassador-at-Large for Economic Affairs
- *Kim Kyung-Won, Adviser, Kim & Chang Law Office, Seoul; President Emeritus, Seoul Forum for International Affairs; former Korean Ambassador to the United States and the United Nations; Pacific Asia Deputy Chairman, Trilateral Commission; Seoul
- Kakutaro Kitashiro, Chairman of the Board, IBM Japan, Ltd.; Chairman, Japan Association of Corporate Executives
- Shoichiro Kobayashi, Advisor, Kansai Electric Power Company, Ltd.
- *Yotaro Kobayashi, Chairman of the Board, Fuji Xerox Co., Ltd.; Pacific Asia Chairman, Trilateral Commission
- Akira Kojima, Chairman, Japan Center for Economic Research (JCER)
- Koo John, Chairman, LS Cable Ltd.; Chairman, LS Industrial Systems Co.; Seoul
- Kenji Kosaka, Member, Japanese House of Representatives
- *Lee Hong-Koo, Chairman, Seoul Forum for International Affairs, Seoul; former Korean Prime Minister; former Korean Ambassador to the United Kingdom and the United States
- Lee In-ho, former President, Korea Foundation; former Korean Ambassador to Finland and Russia; Seoul
- Lee Jay Y., Vice President, Samsung Electronics, Seoul
- Lee Kyungsook Choi, President, Sookmyung Women's University, Seoul
- Adrianto Machribie, Chairman, PT Freeport Indonesia, Jakarta
- *Minoru Makihara, Senior Corporate Advisor, Mitsubishi Corporation
- Hiroshi Mikitani, Chairman, President and CEO, Rakuten, Inc.
- Yoshihiko Miyauchi, Chairman and Chief Executive Officer, ORIX Corporation

- Isamu Miyazaki, Special Advisor, Daiwa Institute of Research, Ltd.; former Director-General of the Japanese Economic Planning Agency
- *Kiichi Miyazawa, former Prime Minister of Japan; former Finance Minister; former Member, House of Representatives
- Yuzaburo Mogi, President and Chief Executive Officer, Kikkoman Corporation
- Mike Moore, former Director-General of the World Trade Organization; former Prime Minister of New Zealand; Member, Privy Council; Geneva
- Moriyuki Motono, President, Foreign Affairs Society; former Japanese Ambassador to France
- Jiro Murase, Managing Partner, Bingham McCutchen Murase, New York
- *Minoru Murofushi, Counselor, ITOCHU Corporation
- Masao Nakamura, President and Chief Executive Officer, NTT Docomo Inc.
- Masashi Nishihara, President, National Defense Academy
- Taizo Nishimuro, Chairman and Chief Executive Officer, Toshiba Corporation
- Roberto F. de Ocampo, President, Asian Institute of Management; Former Secretary of Finance, Manila
- Toshiaki Ogasawara, Chairman and Publisher, The Japan Times Ltd.; Chairman, Nifco Inc.
- Sadako Ogata, President, Japan International Cooperation Agency (JICA); former United Nations High Commissioner for Refugees
- *Shijuro Ogata, former Deputy Governor, Japan Development Bank; former Deputy Governor for International Relations, Bank of Japan; Pacific Asia Deputy Chairman, Trilateral Commission
- Sozaburo Okamatsu, Chairman, Research Institute of Economy, Trade & Industry (RIETI)
- *Yoshio Okawara, President, Institute for International Policy Studies; former Japanese Ambassador to the United States
- Yoichi Okita, Professor, National Graduate Institute for Policy Studies
- Ariyoshi Okumura, Chairman, Lotus Corporate Advisory, Inc.
- Anand Panyarachun, Chairman, Thailand Development Research Institute (TDRI); former Prime Minister of Thailand; Bangkok
- Ryu Jin Roy, Chairman and CEO, Poongsan Corp., Seoul
- Eisuke Sakakibara, Professor, Keio University; former Japanese Vice Minister of Finance for International Affairs
- Sakong Il, Chairman and Chief Executive Officer, Institute for Global Economics; former Korean Minister of Finance; Seoul
- Yukio Satoh, President, The Japan Institute of International Affairs; former Japanese Ambassador to the United Nations
- Sachio Semmoto, Chief Executive Officer, eAccess, Ltd.
- Masahide Shibusawa, President, Shibusawa Ei'ichi Memorial Foundation
- Seiichi Shimada, President and Chief Executive Officer, Nihon Unisys, Ltd.

- Yasuhisa Shiozaki, Member, Japanese House of Representatives; former Parliamentary Vice Minister for Finance
- Arifin Siregar, International Advisor, Goldman Sachs & Co.; former Ambassador of Indonesia to the United States; Jakarta
- Tan Sri Dr. Noordin Sopiee, Chairman and Chief Executive Officer, Institute of Strategic and International Studies, Kuala Lumpur
- Suh Kyung-Bae, President and CEO, Amore Pacific Corp., Seoul
- Tsuyoshi Takagi, President, The Japanese Foundation of Textile, Chemical, Food, Commercial, Service and General Workers' Unions (UI ZENSEN)
- Keizo Takemi, Member, Japanese House of Councillors; former State Secretary for Foreign Affairs
- Akihiko Tanaka, Director, Institute of Oriental Culture, University of Tokyo
- Naoki Tanaka, President, The 21st Century Public Policy Institute
- Sunjoto Tanudjaja, President and Chief Executive Officer, PT Great River International, Jakarta
- Teh Kok Peng, President, GIC Special Investments Private Ltd., Singapore
- Shuji Tomita, Senior Executive Vice President, NTT Communications Corporation
- Kiyoshi Tsugawa, Executive Advisor & Member of Japan Advisory Board, Lehman Brothers Japan, Inc.; Chairman, ARAMARK ASIA
- Junichi Ujiiie, Chairman and CEO, Nomura Holdings, Inc.
- Sarasin Viraphol, Executive Vice President, Charoen Pokphand Co., Ltd.; former Deputy Permanent Secretary of Foreign Affairs of Thailand; Bangkok
- Cesar E. A. Virata, Director, Corporate Vice Chairman and Chief Executive Officer of Rizal Commercial Banking Corporation (RCBC); former Prime Minister of Philippines; Manila
- *Jusuf Wanandi, Co-founder and Member of the Board of Trustees, Centre for Strategic and International Studies, Jakarta
- Etsuya Washio, President, National Federation of Workers and Consumers Insurance Cooperatives (ZENROSAI); former President, Japanese Trade Union Confederation (RENGO)
- Koji Watanabe, Senior Fellow, Japan Center for International Exchange; former Japanese Ambassador to Russia
- Osamu Watanabe, Chairman, Japan External Trade Organization (JETRO)
- Taizo Yakushiji, Executive Member, Council for Science and Technology Policy of the Cabinet Office of Japan; Executive Research Director, Institute for International Policy Studies
- Tadashi Yamamoto, President, Japan Center for International Exchange; Pacific Asia Director, Trilateral Commission
- Noriyuki Yonemura, Counselor, Fuji Xerox Co., Ltd.

Note: Those without city names are Japanese Members. Korean names are shown with surname first.

Former Members in Public Service

- Hong Seok-Hyun, Korean Ambassador to the United States
- Masaharu Ikuta, Director General, Postal Services Corporation.
- Yoriko Kawaguchi, Special Advisor to the Prime Minister of Japan
- Hisashi Owada, Judge, International Court of Justice
- Takeshi Kondo, President, Japan Highway Public Corporation (Nihon Doro Kodan)
- Richard B. Cheney, Vice-President, the United States of America

Participants From Other Areas: "Triennium Participants"

- Abdlatif Al-Hamad, Director General and Chairman, Arab Fund for Economic and Social Development; former Kuwait Minister of Finance and Planning
- André Azoulay, Adviser to H.M. King Mohammed VI, Rabat, Morocco
- Domingo F. Cavallo, President, Accion por la Republica, Buenos Aires; former Economy Minister of Argentina
- Morris Chang, Chairman and Chief Executive Officer, Taiwan Semiconductor Manufacturing Co., Ltd., Taipei
- Hüsnü Dogan, General Coordinator, Nurol Holding, Ankara; former Chairman of the Board of Trustees, Development Foundation of Turkey; former Minister of Defence
- Jacob A. Frenkel, Vice Chairman, American International Group, Inc. and Chairman, AIG's Global Economic Strategies Group, New York, NY; Chairman and Chief Executive Officer, G-30; former Chairman, Merrill Lynch International; former Governor, Bank of Israel; former Economic Counselor and Director of Research, IMF; former Chairman, Board of Governors of the Inter-American Development Bank; former David Rockefeller Professor of Economics, University of Chicago
- Victor K. Fung, Chairman, Li & Fung, Hong Kong
- Frene Ginwala, Speaker of the National Assembly, Parliament of the Republic of South Africa, Cape Town
- H.R.H. Prince El Hassan bin Talal, President, The Club of Rome; Moderator of the World Conference on Religion and Peace; Chairman, Arab Thought Forum, Amman, Hashemite Kingdom of Jordan
- Serhiy Holovaty, Member of the Supreme Rada; President of the Ukrainian Legal Foundation; former Minister of Justice, Kiev, Ukraine
- Enrique V. Iglesias, President, Inter-American Development Bank; former Minister of Foreign Affairs of Uruguay
- Wang Jun, Chairman, China International Trust & Investment Corp., China
- Sergei Karaganov, Deputy Director, Institute of Europe, Russian Academy of Sciences; Chairman of the Presidium of the Council on Defense and Foreign Policy, Moscow, Russian Federation
- Jeffrey L.S. Koo, Chairman and Chief Executive Officer, Chinatrust Financial Holding Co., Taipei

- Richard Li, Chairman and Chief Executive Officer, Pacific Century Group Holdings Ltd., Hong Kong
- Itamar Rabinovich, President, Tel Aviv University, Israel; former Ambassador to the United States
- Rüşdü Saracoglu, President of the Finance Group, Koç Holding; Chairman, Makro Consulting, Istanbul; former State Minister and Member of the Turkish Parliament; former Governor of the Central Bank of Turkey
- Roberto Egydio Setubal, Director President, Banco Itaú S.A., Brazil
- Stan Shih, Chairman and Chief Executive Officer, The Acer Group, Taipei
- Gordon Wu, Chairman and Managing Director, Hopewell Holdings Ltd., Hong Kong
- Grigory A. Yavlinsky, former Member of the State Duma; Leader of the “Yabloko” Parliamentary Group; Chairman of the Center for Economic and Political Research, Moscow, Russian Federation
- Yu Xintian, President, Shanghai Institute for International Studies, Shanghai
- Yuan Ming, Director, Institute of International Relations, Peking University, Peking
- Zhang Yunling, Director, Institute of Asia-Pacific Studies, Chinese Academy of Social Sciences (CASS), Beijing
- Wang Jisi, Director, Institute for American Studies, Chinese Academy of Social Sciences (CASS), Beijing